

2025 ANNUAL REPORT





About PSC

PSC is the leading trade association and voice of the government contracting industry, with 400+ small, medium, and large member companies supporting federal agency missions and functions. Member companies employ hundreds of thousands of workers in all 50 states and around the world. As the most respected industry leader on legislative and regulatory issues related to government acquisition, business and technology, PSC helps shape public policy, leads strategic coalitions, and works to build consensus between government and industry.

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Jim Carroll
CEO

Advancing *together*. Those two words represent so much when I reflect on 2025.

Last year showcased the strength of federal contractors and our steadfast ability to deliver results while concurrently navigating change. Through shifts in the Administration and within agencies, and a historically long government shutdown, PSC members remained committed to serving the government customer and delivering for the American people. PSC was a trusted partner along the way.

Since becoming CEO in May of 2025, I've seen firsthand everyday industry's commitment to the mission—and also how PSC's leadership helped our members, and the government,

Letter from the CEO

navigate the evolving federal environment together.

PSC delivered on our mission to advocate on behalf of federal contractors by engaging with the Administration on the critical issues of our members. Similarly, we provided policy insights, market intelligence, and facilitated connections with key leaders. We hosted almost 200 meetings to keep members abreast of market changes and submitted more than 20 comments and letters to the Administration and Congress. We held multiple meetings at the White House, meetings with Executive Branch leaders, and Members of Congress to highlight the issues that matter most to our industry. We also amplified our messages in the press and provided guidance that improved our industry.

I want to extend my sincere gratitude to PSC members for your involvement and contributions. Our accomplishments, highlighted in this report, are a direct reflection of your active engagement with us to identify and address industry challenges and solutions. We are advancing *together*.

I also want to thank PSC's leadership. First and foremost, thank you to our Executive Committee and Board of Directors, led by outgoing Board Chair Zach Parker, for their direction and support. Our new Board Chair John Heller and I are already working together to deliver results to PSC Members this year.

A special thank you to PSC staff for their dedication and hard work throughout 2025 and into 2026. And the collaboration and contributions by our President Stephanie Kostro have been instrumental to our success.

Last year we welcomed over 80 new members, and I look forward to working with all of you to continue to grow our association.

We already have an impressive lineup of events on the calendar including the Federal Law Enforcement Conference (Feb. 11), our member-exclusive Annual Conference (May 3-5), PSC on the Hill (March 24), FedHealth Conference (May 21), Federal Acquisition Conference (June 25), Defense Conference (Oct. 30), and Vision Federal Market Forecast Conference (Dec. 8-9). We are also launching PSC in the Field, an opportunity for members to meet government officials at onsite locations.

As we look ahead to 2026, PSC will continue to serve as your trusted partner, helping you to thrive in the federal contracting landscape.

I look forward to our continued partnership. We are advancing *together*.

Sincerely,

James Carroll,
CEO, PSC



Stephanie Kostro
President

It has been an honor to serve as PSC's President since June 2025, taking the helm alongside CEO Jim Carroll to help lead the truly premier trade association for federal contractors. This Annual Report highlights many of the team's amazing achievements over last year, and with your steadfast support and candid feedback, we are excited to tackle 2026 with energy, expertise, and purpose on behalf of our dynamic industry. Of particular note, PSC's engagement resulted in real collaboration with key Administration and Congressional officials on **policy** developments. From submission of 23 written comments to small-group meetings with key federal leaders,

Letter from the President

PSC gave voice to our industry on timely issues of high relevance and import to the federal marketplace. PSC's policy lines of effort (page 23) guided our active work with senior policymakers, regulatory officials, and industry leaders. Learn more about the achievements of PSC's five policy Councils on page 24.

Our **government relations** efforts strengthened excellent communications with Congressional leaders and staff and shaped pivotal legislation, including but not limited to the defense authorization bill. Review these accomplishments on page 21, and priorities for 2026 can be found on page 22.

PSC's **media** coverage increased 34% in 2025, and our social media engagement rose more than 140% year over year. This success has only amplified the value that government contractors bring to our federal partners and the American people. PSC's media recap is on page 20.

The PSC Foundation's **Vision Federal Market Forecast Program** produced 20+ reports on the defense, civilian, and IT markets through a 10-month process involving some 450 industry volunteers, as well as hundreds of discussions with government leaders, think tank experts, congressional staff, and Wall Street analysts. Learn more on page 39.

PSC hosted nearly 200 **events and meetings** this year, such as the Acquisition, Annual, Defense, FedHealth, Law Enforcement,

Leadership Summit, and Vision Federal Market Forecast conferences. We also held a very successful PSC on the Hill event to showcase member companies' border-related technologies and solutions. Additional details are available on page 38.

The addition of 81 companies as PSC members underscored the value of **membership**. View PSC's member list on page 46.

Finally, we could not accomplish our work without our active members and our year-long, event, and other **sponsors** (page 51). Thank you.

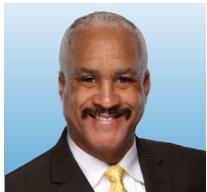
In the year ahead, we look forward to further strengthening our government-industry partnerships and are confident that, as we move forward together, we will only add to our successes on behalf of the federal contractor.

Sincerely,

A handwritten signature in black ink that reads "Stephanie Sanok Kostro".

Stephanie Sanok Kostro,
President, PSC

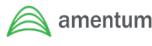
2025 Executive Committee



Chair
Zachary Parker
President, CEO, & Board
Director, DLH Corp.



Vice Chair
John Heller
CEO
Amentum



Treasurer
Lexy Kessler
Partner
Aprio, LLP



Secretary
Stephanie Mango
President, CGI Federal



General Counsel
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Partner
Mayer Brown LLP



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President
ABBTECH Professional
Resources, Inc.



Thomas Bell
CEO
Leidos



LynnAnn Casey
CEO
Arc Aspicio LLC



Bruce Caswell
President & CEO
Maximus



Janet Clement
Chief Executive Officer
Jefferson Solutions Group



Babs Doherty
President & CEO
Solerity



Andy Green
President of HII Mission
Technologies



John Mengucci
President & CEO
CACI International Inc.



Venkatapathi Puvvada
CEO
NetImpact Strategies



LaJuanna Russell
President and CEO
Business Management
Associates, Inc.



Julian Setian
CEO
SOSI



Tina Wilson
CEO
T47 International, Inc.



Immediate Past Chair
Carey Smith
Chairwoman, President
& CEO



Message from the 2025 Board Chair

“

It has been an honor to serve as PSC's Board Chair for the past two years. PSC has remained a trusted voice in the government contracting community. A special thank you to PSC's Leadership, the Board, and PSC member companies for your support. I am proud of all the work we have accomplished and look forward to seeing what lies ahead.

- Zachary Parker

Message from the 2026 Board Chair

“

I am honored to assume the role of 2026 Board Chair at such a pivotal time for PSC and our members. Building on a strong foundation, I look forward to working with PSC and the government contracting community to strengthen government-industry collaboration and promote effective public policy. Together, we will continue shaping the future of federal contracting.

- John Heller

2025 Board of Directors



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CEO
Deep Water Point & Associates



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Oceus Networks



David Appel
Vice President,
US Federal,
Amazon Web Services



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President
ABBTECH Professional Resources, Inc.



Greg Baroni
Partner,
Chairman, and CEO Attain



Betsy Bassan
President & CEO
Panagora Group



Thomas Bell
CEO
Leidos



Greg Blue
CEO
CSA Global LLC



John Bonsell
Senior Vice President
Government Affairs,
SAIC



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Toffler Associates



Lynn Ann Casey
CEO
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Intelligence & Security
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BAE SYSTEMS
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SiloSmashers.



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Technology Leader
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Kathleen Flanagan
President and CEO
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**Abt
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Dan Ford
Chair and CEO
Capgemini Government
Solutions

Capgemini



Gary Giarratano
President/CEO
Phoenix Management, Inc.
(PMI)

PMI
Phoenix Management, Inc.



Gary Gray
President and CEO
Acquisition Systems
Associates, Inc

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SYSTEMS
ASSOCIATES**



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President of HII Mission
Technologies
(Huntington Mission Technologies)

HII



Nicholas Gross
SVP, Integrated Solutions
AAR Corp

AAR



Craig Halliday
CEO
Unanet

Unanet



John Hassoun
President & CEO
VTG

VTG



John Heller
CEO
Amentum

amentum >



John Heneghan
President
ECS Federal, Inc.

ECS



Olivier Jeannot
President
Tetra Tech, Inc.

TETRA TECH



Nuhad Karaki
President and CEO
StellarPeak Corp.

StellarPeak



Jennifer Kasten
President
JBS International, Inc.

JBS INTERNATIONAL
A CELERIAN GROUP COMPANY



Mark Kavanaugh
President,
Defense, Intel and Space
Mission Tech, KBR, Inc.

KBR

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P.C.



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Oracle



Stephanie Mango
President,
CGI Federal



Ali Manouchehri
Co-Founder and CEO
MetroStar



Gretchen McCracken
CEO and Managing Partner
Golden Key Group



John Mengucci
President & CEO
CACI International Inc.



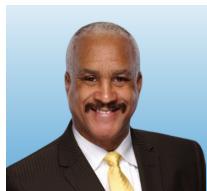
Sherean Miller
Managing Partner
FMP Consulting



Susanna Mudge
Chair of the Board of
Chemonics and Executive
Advisor,
Chemonics International Inc.



Kamal Narang
Vice President and
General Manager, FedHealth
General Dynamics
Information Technology



Zachary Parker
President, CEO, &
Board Director, DLH Corp.



Anil Patibandla
President
Harmonia Holdings
Group, LLC



Venkatapathi Puvvada
CEO
NetImpact Strategies



Jothi Radhakrishnan
CEO
IWorks Corporation



Scott Royal
President
Westat



2025 Board of Directors



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Business Management
Associates, Inc.



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RedTeam CONSULTING



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President & CEO
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Principal, Leader of U.S.
Government and Public
Services Industry Practice
Deloitte



Jennifer Warren
VP
Regulatory Affairs
& Public Policy
Lockheed Martin
LOCKHEED MARTIN



Matt Washington
Vice President
for Appropriations
The Boeing Company
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Allocore



Susan Wedge
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Helle Weeke
Senior Vice President
& General Counsel
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Shaping a more livable world.



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Senior Vice President,
Health, People, and
Human Services,
ICF



Tina Wilson
CEO
T47 International, Inc.
T47 INTERNATIONAL

View PSC's
incoming Executive
Committee and
Board of Directors



Scan QR code to
view Board

Mission and Priorities

PSC Strategic Priorities



Promote and Show the Value of Government Contracting and Contractors



Help the Government Become a Smarter Customer and Better Buyer and Improve Acquisition Outcomes



Support Technology Modernization and Innovation through Contracts



Act to Support Workforces Needed to Meet Future Government Missions



Maintain PSC as a Value-Added Association for its Members



The Professional Services Council (PSC) is the leading trade association and voice of the government contracting industry, representing more than 400 member companies—ranging in size from start-ups to multinational organizations—that support federal agencies through mission-focused services and solutions. PSC's mission is to:

- > **Advocate** on behalf of the government contracting industry
- > **Educate** member companies and the government on the latest market intelligence and policy insights
- > **Facilitate** connections with the White House, federal departments and agencies, and Congress to ensure the federal services and solutions industry is represented

Key Issue Areas and Agency Involvement

PSC focuses on the below issue areas on behalf of our members:



U.S. federal departments and agencies PSC is actively involved with:





Mission and Priorities-2025 Successes

Priority 1

Promote and show the value of government contracting and contractors... to the White House, executive branch agencies, Congress, media, and the American public.

- As the new Administration under President Trump sought to implement ambitious and wide-ranging initiatives to find cost efficiencies throughout the government, **PSC worked closely with companies to highlight the critical role that contractors provide in advancing federal missions.** This was particularly important as efficiency efforts targeted consulting, advisory and assistance, systems integration, and other areas of high relevance to services and solutions communities and as the U.S. Agency for International Development was absorbed into the U.S. Department of State.
- Throughout 2025, PSC staff **established and maintained excellent communications with key Administration officials**, including but not limited to focused, member involved meetings with the White House Chief of Staff, White House Counsel's Office, Office of Management and Budget, and high-ranking agency officials (e.g., Deputy Secretary of War).
- During the longest-ever federal government shutdown in U.S. history, PSC frequently surveyed its member base and agency contingency plans to analyze the short and longer-term impacts on federal missions, as well as on companies' financial stability and workforce resilience; **PSC urged swift actions to restore appropriations through letters to congressional leaders and White House officials** that highlighted specific examples of harm from these impacts.



Mission and Priorities-2025 Successes

Continued

Priority 1

- > **PSC provided scores of media interviews** on issues of highest interest to contractors and government customers alike, such as business and mission impacts of efficiency initiatives, appropriations lapses, preferences for commercial products and commercial services, ownership of intellectual property and technical data rights, and audits and investigations. Key tools created by PSC to help shape a compelling narrative on each issue were the Revolutionary FAR Overhaul Action Center, Government Funding and Shutdown Resource Center, and a created Shutdown@pscouncil email address through which members could submit anecdotes, data, and other information to help the government understand real-world impacts.
- > **PSC officials met with congressional leaders**, including those elected officials who represent National Capital Region constituencies and the leads of both House and Senate Armed Services Committees. PSC also provided the latter with written comments on the National Defense Authorization Act for Fiscal Year 2026 and issues such as: Streamlining Procurement for Effective Execution and Delivery (SPEED) Act, which sought to eliminate long-standing barriers to efficient acquisition and competition at the Department of War; proposed changes to contractor performance ratings; and limits on procurement of professional services that would create market distortions and impede market entrants.



Mission and Priorities- 2025 Successes



Priority 2

Help the government become a smarter customer and better buyer and improve acquisition outcomes... to increase awareness of what private sector solutions are available and how best to leverage acquisition tools to access them

- Despite a marked slowdown in the government's rulemaking activity in the *Federal Register*, PSC provided 23 sets of written comments. Topics ranged from **heat injury and illness prevention** for the Occupational Safety and Health Administration to the then Department of Defense's **progress payment incentive pilot**, from **controlled unclassified information to preventing organizational conflicts of interest in federal acquisition**. For each submission, PSC leveraged member company input and insights to ensure that observations were fair and recommendations were reasonable, much to the appreciation of industry and government colleagues alike.
- PSC feedback proved instrumental as the Administration began to implement its **Revolutionary FAR Overhaul**, including but not limited to written comments and roundtable discussions on topics like:
 - "Rule of Two" (FAR Part 19 – Small Business) and small business consideration (FAR Part 10 – Market Research);
 - "Best-in-class" and preferred contracts (FAR Part 8 – Required Sources of Supplies and Services);
 - Reasonable inflation adjustments (FAR Part 31 – Contract Cost Principles and Procedures);
 - Role of protests as an important mechanism to hold government agencies accountable for acquisition performance (Part 33 – Protests, Disputes, and Appeals);
 - The need to broader "enhanced debriefing" practices (FAR Part 15 – Contracting by Negotiation).
- PSC also organized two widely acclaimed **"Reverse Industry Days"** for NASA regarding go/no-go considerations for potential bidders, requirements and evaluation criteria, and the role of industry engagement in attracting investment, incentivizing competition, and improving contract outcomes.



Mission and Priorities-2025 Successes

Priority 3

Support technology modernization and innovation through contracts... in part by advocating for policies that improve agency mission results

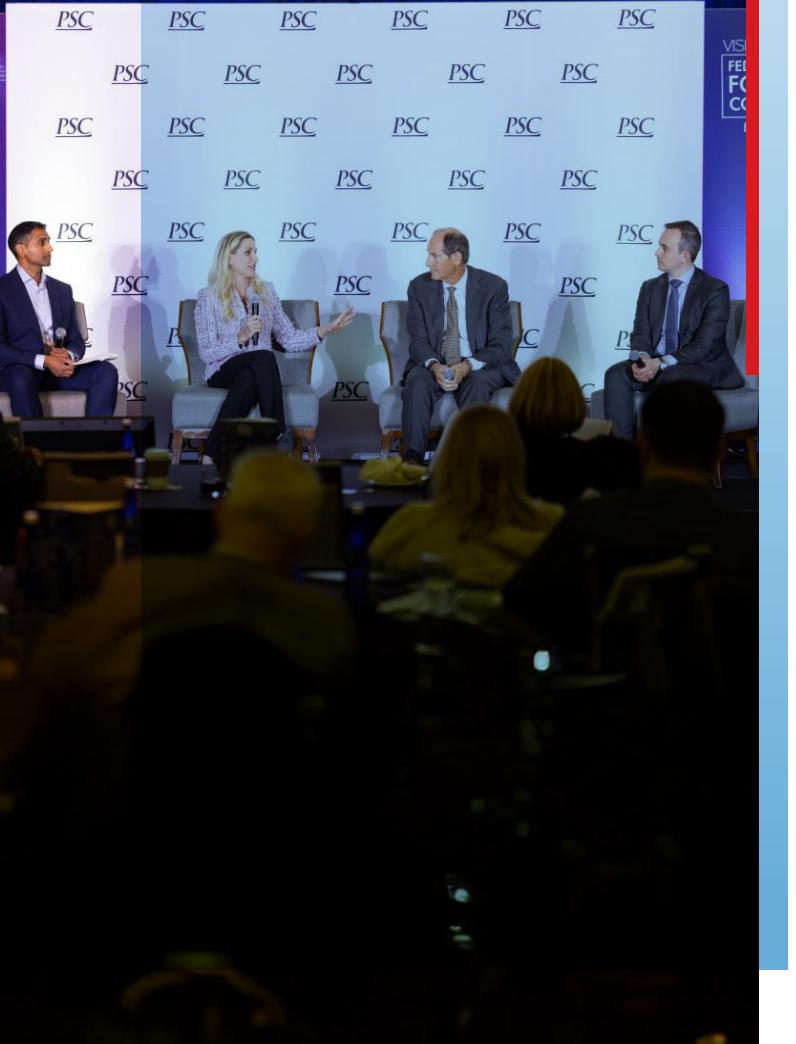
- Throughout 2025, the government sought public and industry input on its efforts to leverage emerging technologies, especially **artificial intelligence (AI), software, and cloud computing capabilities**, for the benefit of American taxpayers.
- A key element of this PSC effort was regularly held member meetings that allowed industry experts to raise concerns, questions, and ideas that PSC could easily (and without attribution to a particular company) convey to government interlocutors.
- On AI, PSC led industry advocacy on the U.S. Government's policy development through several discussions (e.g., with White House officials) and extensive comments to the Office of Science & Technology Policy and National Science Foundation on the government's **AI Action Plan, AI research and development strategic plan, and regulatory reform on artificial intelligence**.
- PSC also highlighted key considerations for the Department of War's **Software Fast Track (SWFT) initiative**, reflecting several insightful comments provided by a range of PSC member companies on software tools, external assessment methodologies, and automation and AI.
- In addition, PSC communicated several actionable recommendations to the Department of War regarding improved, efficient, and accelerated modernization of defense acquisitions and ways in which to incentivize faster, more targeted innovation in the nation's defense industrial base.



Mission and Priorities-2025 Successes

Priority 4

Act to support workforces needed to meet future government missions... working to retain knowledgeable, skilled workers in sufficient numbers to achieve the full range of federal missions



- Throughout 2025, various forces caused immense strain on the contractor workforce that provides world-class, mission-essential services and solutions to federal departments and agencies. Such forces included, but were not limited to, the Administration's efficiency initiatives (e.g., Department of Government Efficiency reviews, GSA "scrubs" of various contracts) and the 43-day federal government shutdown. In large part due to stop work orders, contract terminations, and lack of appropriations, some contractors had to furlough, or even terminate the employment of, American workers.
- This put a premium on PSC's ability to communicate the latest-breaking information to its members. From February through December, **PSC staff provided 35 member briefings – often referred to as "PSC's Tuesday briefs" to share current developments in priorities, policies, and processes and up-to-date business intelligence.** These briefings allowed company leaders to understand how government actions were impacting industry and how they could pivot to protect their valued, valuable workforce.
- PSC also advocated for **pay reimbursement after federal shutdowns**, not only for federal workers but also for contractor personnel. This included support for key legislation sponsored by Sen. Chris Van Hollen (D-MD) and others.



Mission and Priorities- 2025 Successes

Priority 5

Maintain PSC as a value-added association for its members... by ensuring its responsiveness to member needs while maintaining financial viability, expert staff, and a reputation for world-class content development and networking opportunities



- > **Supported a strong membership** adding over 80 new members, totaling more than \$600K in new member dues while maintaining a retention rate of 90%.
- > **Produced 185 conferences and events** designed to engage members across a wide spectrum of topical and agency areas in PSC's scope.
- > Initiated and delivered on more than **\$800K in Annual Partnerships**, an 18% YoY increase.
- > **Conducted 40 Member-wide member briefings** on key trends impacting member success within agencies, including frequent insights, specific to the Government Shutdown between, October 1 and November 12.
- > **Conducted 35 customized Market and Policy Briefings** to inform members with tailored insight into spending and policy activities.
- > **Developed and implemented tools** so PSC and members alike could track company engagement with PSC.
- > **Improved member ability to join and renew online** through improvements to the database and web site.
- > **Distributed Member Engagement Reports** to members to relay value and encourage organizational participation.
- > **Amplified the visibility of PSC's advocacy** through communications, social media and general member outreach.
- > **Hosted quarterly member engagement sessions** and more than 50 individualized engagement meetings.
- > **Secured in-kind partnerships** valued at approximately \$100,000.

PSC by the Numbers

Membership

398 81

Total members

New member companies joined

Of associate members

41%
other professional services

34%
financial institutions

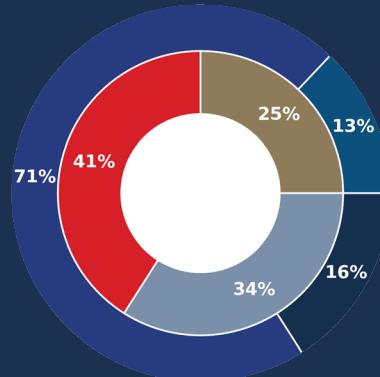
25%
law firms

Of regular members

71%
small businesses

16%
mid-tier

13%
large businesses



Advocacy



60

Government Speakers



23

Agency /
Regulatory
comments



2

Reverse
Industry
Days



2

Amicus
Briefs

Social Media



255,697

impressions



6,868

interactions



13,699

total fans

Website



425,000+

page views



120,000+

sessions

2025 Events by the Numbers

185 Meetings

10,500+ Total Registrations

35 Weekly Member Briefings

48 Government Agencies

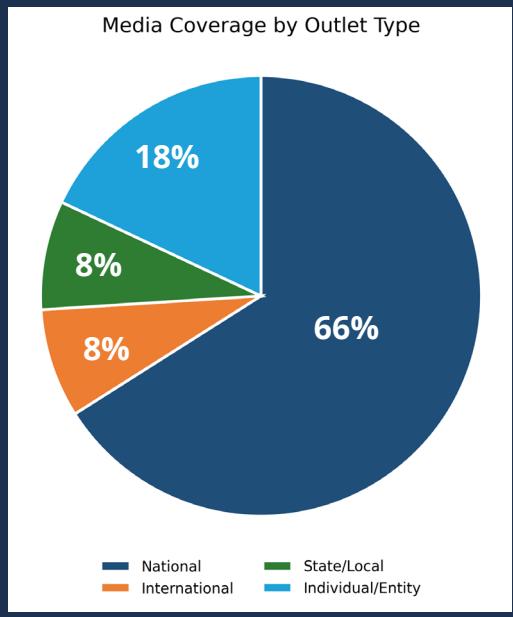
7 Conferences

627 Industry Companies

1 SCA Training

14% Industry Executives

Media Spotlight



Notable Press Releases

- Assistant Secretary of War Michael Cadenazzi Keynotes PSC Vision Conference
- PSC Applauds End of the Longest-Ever Government Shutdown
- Partnerships, Acquisition Reform, and Defense Modernization: Insights from PSC's Defense Conference
- "Perfect Storm" for Federal Contractors: PSC Sounds the Alarm to End Shutdown Quickly and Pass Continuing Appropriations to Prevent Unnecessary Harm
- PSC Urges Congress to Enact FY26 Full-Year Appropriations and Avert Shutdown

Featured Coverage By Outlet

Bloomberg

CNN

TIME

**FED GOV
TODAY**

**Washington
Technology**

**PUNCHBOWL
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npr

INSIDE DEFENSE
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EXAMINER**

FINANCIAL TIMES

INSIDE CYBERSECURITY
News. Analysis. Community.

GTSC **HOMELAND
SECURITY**
TODAY.US

DEFENSE DAILY

Government Relations Spotlight

Key Accomplishments

National Defense Authorization Act

- > FY2026 NDAA was signed into law on December 18
- > PSC was integral in working with committee staff and across associations to advocate for member issues
- > PSC was the leading voice on issues related to the non traditional contractor definition which was ultimately not changed in the final version

Security Clearance Reform

- > PSC leads a coalition of associations (AIA, INSA, NDIA) in meetings with HASC, SASC, HPSCI, SSCI, and DCSA staff regarding legislative priorities
- > The coalition was able to secure a provision that would look into increasing the eligibility for separated employees with clearances to not have to go through a full background investigation again if they return within a 5 year period rather than the current 2 year period

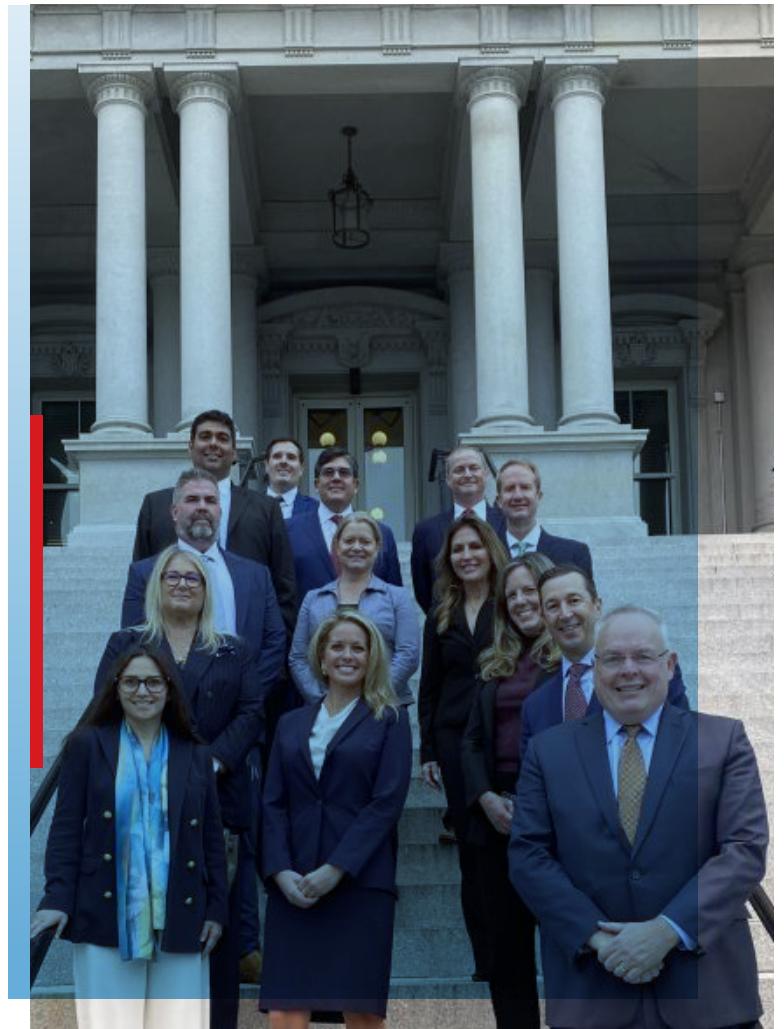


Government Relations Spotlight

Key Priorities for 2026

IT Modernization Reform

- > Planning PSC roundtable with Rep. Walkinshaw to discuss IT modernization
- > Continue to work with GSA on potential legislative changes to the Technology Modernization Fund (TMF)
- > Quarterly meetings/events on IT modernization in 2026



Other Items of Interest

- > Regular meetings to discuss “Emerging Large Business,” how to leverage FY2026 NDAA acquisition reforms

2025 PSC Policy Lines of Effort

1.



Costs of Doing Business with the Federal Government

- > Efficiencies
- > Budget uncertainties
- > Inflation and cost realism
- > Compliance
- > Tax policies (e.g., R&D tax amortization)
- > Procurement administrative lead time (PALT)

2.



Competition and Growth

- > Health of industrial base
- > Lowest Price, Technically Acceptable (LPTA) contracts
- > Government-wide contracting/category management
- > Small business policies
- > Viability of mid-sized companies
- > Teaming arrangements and joint ventures

3.



Workforce

- > Ability to recruit from an available pool of qualified talent
- > Return to office
- > USG labor categories and rates
- > Sufficiency and training of USG acquisition officials
- > Labor statutes, regulations, and court cases
- > Personnel security clearances and suitability

4.



Technology, Innovation, and Modernization

- > Outcome-based contracting (e.g., data, robotics)
- > Access to and use of innovative solutions
- > Accelerate innovation cycles and solution delivery
- > Emerging technologies (e.g., AI)
- > Digital transformation
- > Cybersecurity

5.



Supply Chain and Logistics

- > Sourcing requirements
- > Supply chain illumination and resilience
- > Surge capacities and capabilities



PSC Council Spotlight



Acquisition and Business Policy Council

Overview

The Acquisition and Business Policy Council (ABPC) is the principal body for developing PSC's policy positions and mobilizing action on major contracting initiatives across the U.S. federal government, including but not limited to White House initiatives that impact contracts and contractors such as the Revolutionary FAR Overhaul and the General Services Administration's OneGov Strategy, deregulation efforts, FAR Council and other rulemaking activities, and government-wide acquisition contract vehicle processes.

Key Accomplishments

- > Despite a government-wide pause on formal rulemaking via the *Federal Register*, **submitted 23 sets of comments on a wide range of policy and procedural issues of high relevance and interest to the ABPC**. These included policy and other changes such as the Revolutionary FAR Overhaul, software acquisition, worker safety, organizational conflicts of interest, controlled unclassified information, artificial intelligence, and cybersecurity.
- > **Planned and executed a successful PSC Federal Acquisition Conference** that featured timely, relevant speakers on GSA contract consolidation, the Revolutionary FAR Overhaul, supply chain risk management, supply chains and information technology, and industry impacts of executive actions.
- > Through the Mid-Sized Company Working Group and Contracting Working Group, **successfully articulated how best to create an environment for business growth** in responding to the U.S. Small Business Administration's requests for comment on subcontracting programs, small business participation on certain multiple-award contracts, and small business size standards (monetary-based industry size standards).



- > **Held scores of informative briefings for member companies** on termination settlement proposals, stop work orders, contract review processes, and other efficiency initiative-related developments.
- > **Established or refreshed three resource centers**, including:
 - > PSC's Post-Election Resource Center
 - > PSC's Revolutionary FAR Overhaul Action Center
 - > PSC's Government Funding and Shutdown Resource Center
- > In late 2025, **announced an ad hoc Business and Industrial Development Working Group** that will last throughout 2026 with a focus on key factors to support companies' resilience and growth in the federal marketplace – e.g., portfolio diversification, access to capital (cash flow, loan agreements). This group will identify all avenues of support for PSC members to thrive in the evolving contract landscape.

PSC Council Spotlight



Acquisition and Business Policy Council

Continued



2026 Agenda

- > Help revise the Federal Acquisition Regulation and agency supplements to empower federal acquisition and contractor workforces
- > Assess, and make targeted recommendation to demonstrably improve, federal procurement forecasting
- > Produce a comprehensive and actionable Acquisition Policy Survey
- > Identify policies, regulations, and trends that diminish the industrial base (e.g., disincentivize contractors from staying in the federal market, discourage new entrants) and seek value-added ideas about how best to support resilience and growth
- > Ensure fair access to “Best-in-Class” or “required use” contracts in fair and open competition and promote standards for frequent on-ramping for longer-term contracts
- > Offer forums to share business intelligence and growth ideas



Committees / Working Groups

- > Contract Finance and Cash Flow Committee
- > Contracting Working Group
- > Foreign Owned Controlled or Influenced Committee
- > General Counsels Committee
- > Government Affairs Committee
- > Human Resources and Labor Policy Committee
- > Business and Industrial Development Working Group (launching January 1, 2026)

PSC Staff: Sebastian Herrick, Director Procurement Policy

Featured Resource Centers



Post-Election Resource Center



Revolutionary FAR Overhaul Action Center



Government Funding and Shutdown Resource Center

PSC Council Spotlight



Civilian Agencies

Overview

The Civilian Agencies Council (CAC) focuses on acquisition policies and strategies of the full range of civilian agencies, including but not limited to the Departments of Energy (DoE), Health and Human Services (HHS), Homeland Security (DHS), Veterans Affairs (VA), and NASA. The CAC's programs inform members about civilian agencies' policies and initiatives, serving as an interactive forum to improve dialogue, transparency, and information exchanges between PSC members and Federal Government officials. CAC priorities include:

- Serve as the primary forum to address impacts of acquisition policies, business practices, and strategies on federal civilian agencies' markets.
- Share private sector expertise and knowledge to improve business practices, models of engagement, technology acquisition, culture, and management policies in support of government mission outcomes and citizen services.
- Build strong, collaborative relationships between government officials and the PSC member community.
- Support efforts to reduce government policies and business practices that stifle innovation, competition, speed, and/or efficiency in procurements.
- Position members to understand the future direction of civilian agencies' marketplaces.



PSC Council Spotlight



Civilian Agencies

Continued

Key Accomplishments:

- **Helped our members understand and navigate the unprecedented changes to civilian agency contractors** through task force meetings, briefings, communication updates, and analysis of new executive orders and agency memos.
- **Shared industry impacts with key agency decision-makers and media on important matters affecting contractors** (i.e., stop work orders, delays in invoice payments, contract review processes, layoffs, cash flow) as a result of efficiency initiatives, agency restructuring, and the government shutdown.
- **Facilitated two industry led training programs for program and acquisition officials** for NASA HQ and NASA Kennedy Space Center. Members performed a mock role play demonstrating how companies make bidding decisions and shared perspectives on forecasts; requirements and evaluation criteria; and ways in which communication and engagement with industry can attract investment, incentivize competition, and improve contract outcomes.
- **Organized and held PSC's 2025 Federal Law Enforcement Conference**, bringing together nearly 300 industry and government officials. Government speakers hailed from DEA, ATF, FDIC, Homeland Security Investigations, NCMEC, and the White House to discuss the threat environment of the dark web, NextGen case management systems, and the Administration's plans for border enforcement.
- **Planned and executed PSC's 2025 FedHealth Conference**, which brought together more than 200 attendees from government and industry, including current and former officials from NIH, FDA, SAMHSA, DHA, GSA, SBA, HHS Office of Acquisitions, and the Senate and House Veterans Affairs Committees to discuss Congressional perspectives on Veterans health policy, the future of digital health, the new strategic direction of NIH and FDA, and FedHealth procurement trends.
- **Held a successful PSC on the Hill event focused on border security technologies**, welcoming members of Congress and their staff to meet with the Government's contracting partners who are critical to achieving this vital mission set.

PSC Council Spotlight



Civilian Agencies

Continued

2026 Agenda:

- > Understand new organizational structures, policy shifts, and key initiatives of the Administration and what they mean for the civilian marketplace.
- > Continue building relationships between members with agency leadership, ensuring priorities and directives are commonly understood.
- > Emphasize to federal civilian agencies the important partnership role and value of government contractors in helping achieve Administration priorities in areas such as: digital transformation; IT modernization; border security; cybersecurity, space; energy expansion; science; and AI and other emerging technologies.
- > Engage with government decision-makers on development of key contract vehicles that promote competition and support acquisition outcomes.
- > Lead Reverse Industry Day sessions to improve agency officials' understanding of industry decision-making factors, the value of communication, and the implications of the FAR overhaul and other recent government actions on procurement.
- > Continue engagement and information sharing with DoE, HHS, DHS, VA, NASA, and other relevant agencies through task force meetings and programs.
- > Ensure the 2026 Federal Law Enforcement and FedHealth Conferences are forums for value-added discussion on critical mission topics.
- > Lead an industry tour of CBP operations in San Diego and Los Angeles to help members better understand their operating environment and technology needs.



PSC Staff: Krista Sweet,
Civilian Agency Executive Advisors

- > Stephen Deitz, ManTech
- > Larry Grossman, TetraTech
- > Andrea McCarthy, HARP
- > Francis Moody, Serco
- > Todd Pantezzi, Credence Management Solutions
- > Kelly Sutch, CGI Federal
- > Lajuanna Russell, Business Management Associates
- > Dave Stahlman, Arc Aspicio
- > Kathy Taylor, DRT Strategies
- > Elaine Turville, Accenture Federal Services
- > Kirste Webb, PQC Solutions
- > Jennifer Welham, ICF
- > Stephanie Wilson, NetImpact Strategies



Task Forces

- Energy & Infrastructure Task Force
- Health & Human Services Task Force
- Homeland Security Task Force
- Veterans Affairs Task Force

PSC Council Spotlight



Council of International Development Companies

Overview

The Council of International Development Companies (CIDC) meets to create a dynamic, sustainable engagement platform for U.S. development companies to pursue thought leadership and high-level dialogue with the Department of State, Millennium Challenge Corporation (MCC), President's Emergency Plan For AIDS Relief (PEPFAR), Development Finance Corporation, and other foreign assistance organizations. CIDC aims to educate audiences on the vital role international development companies play in achieving accountable, transparent and sustainable development results in support of U.S. national security, economic, and humanitarian goals overseas.

This past year CIDC activities were significantly impacted by the Trump Administration's decision to terminate the majority of international development contracts, disband the U.S. Agency for International Development (USAID), and move any remaining USAID functions into the U.S. Department of State.



PSC Council Spotlight



Council of International Development Companies

Continued

Key Accomplishments

- > Drafted, revised, and sent a letter to Secretary of State Marco Rubio to request a reassessment of Stop Work Orders (SWOs) issued to USAID and State Department contractors engaged in international development work, as well as unpaid invoices for work already completed. Afterwards, PSC released this letter publicly to highlight that the government should compensate companies for work already performed under contract; the PSC press release noted that at the time, the government had some \$500 million in unpaid invoices.
- > Working with CIDC members, **maintained the only active database on the number of American staff downsized and outstanding invoices owed** as a result of the stop work orders. This was information vital to briefing congressional members and staff, as well as the media.
- > **Continued to work with remaining USAID staff** to keep them apprised of contract dollars invoiced but unpaid; facilitated several key meetings on the subject.
- > **Supported CIDC Executive Advisory Board members in Capitol Hill meetings** – such as with House Armed Services Committee Ranking Member Adam Smith, who requested first-hand impact statements of the SWO on companies and U.S. foreign policy.
- > **Assisted CIDC members in pivoting their work** to the Department of State and other government agencies.
- > **Ran regularly members-only working sessions on Termination Settlement Proposals**, ensuring there was a not-for-attribution forum to share best practices, lessons learned, and other information to support timely submission and processing of TSPs for international development work.



PSC Council Spotlight



Council of International Development Companies

Continued

2026 Agenda

- > Engage with Administration officials throughout the U.S. foreign assistance enterprise, including Millennium Challenge Corporation, Development Finance Corporation, Department of State, and others as appropriate to highlight CIDC members' capabilities, their vital role in American foreign policy, and the attendant value to the taxpayer.
- > Work with Congressional officials—in both the U.S. Senate and House of Representatives—to increase understanding of, and appreciation for, CIDC member issues and concerns.
- > Identify, analyze, and make recommendations regarding the impact of policies, processes, statutes, and regulations related to new administration priorities (e.g., funding and personnel adjustments, policy changes that may impact federal contracts).



Task Forces / Working Groups:

Procurement Task Force

General Counsel Task Force

Communication Directors Working Group



2025 Executive Advisory Board Members

Chair: Mark Johnson, Tetra Tech International Development Services

Vice Chair: Torge Gerlach, DT Global

PSC Staff: Paul Foldi, Vice President, International Development Affairs

- > John Gastright, Amentum
- > Christopher Scott, Chemonics
- > Leland Kruvant, Creative Associates
- > Jeremy Kanthor, DAI
- > Kathleen O'Dell, Deloitte
- > Raphael Romeu, DevTech
- > Torge Gerlach, DT Global
- > Raoula Attar, Ecodit
- > Betsy Bassan, Panagora Group
- > Mark Johnson, Tetra Tech International Development Services
- > Earl Gast, URC

PSC Council Spotlight



Defense and Intelligence Council

Overview

The Defense and Intelligence Council (D&IC) leads PSC's efforts with the intelligence community (IC), Office of the Secretary of War, military departments, and defense agencies. D&IC is the principal forum for PSC members to engage with government decision-makers and provide input on acquisition policies and programs within the defense and intelligence spaces.



PSC Council Spotlight



Defense and Intelligence Council

Continued

Key Accomplishments

- > **Planned and hosted PSC's 2025 Defense Conference**, featuring Representatives Scott Franklin, James Walkinshaw, and Rob Wittman along with HASC Professional Staff Members, and key leaders from the defense industrial base. This year's conference focused on Thriving Through Transition: Building Resilient, Forward-Looking Solutions and spotlight agility, efficiency, and innovation across the national security ecosystem. Panel topics included: Working Together: Strengthening Partnerships Among Congress, DoD, and Industry; Unlocking and Implementing Commercial Solutions Across the Defense Ecosystem; Aligning Energy Demand and Investment for the Future Defense Industrial Base; and Impacts of the Funding Lapse on the Defense Industrial Base.
- > **Orchestrated a meeting between the Office of the Secretary of War (OSW) for Industrial Base Policy and PSC member companies** to discuss Executive Order 14265, Modernizing Defense Acquisitions and Spurring Innovation in the Defense Industrial Base, and provide feedback/input on acquisition workforce reform and cultural shift to take risk; increasing communication between OSW and industry about priorities to help inform investments; moving towards outcome-based contracts and performance-based solutions; small business concerns; and level playing field for competition.
- > **Led and participated in International Defense Industry meetings** to include a tri-country trade associations meeting in London prior to the Defence and Security Equipment International (DSEI) event where we jointly collaborated on a draft paper for the AUKUS Governments to help set expectations and establish next steps for AUKUS.
- > **Submitted comments and recommendations** on Executive Order 14265, Modernizing Defense Acquisitions and Spurring Innovation in the Defense Industrial Base and on the Department's Software Fast Track (SWFT) Tools RFI concerning how the Department obtains, evaluates, and approves secure software for use.
- > **Participated in quarterly CODSIA meetings with Department acquisition professionals** – these sessions are an interactive dialogue between PSC and defense components for improving industry-wide consideration of policies, regulations, implementation challenges, and questions around federal procurement actions.
- > **Led Cybersecurity Working Group meetings throughout 2025** to include engagement with PSC's Cybersecurity Working Group on IT issues and the CMMC Contract Clause Final Rule.

PSC Council Spotlight



Defense and Intelligence Council

Continued

2026 Agenda

- > **Defense Acquisition Reform:** Working with Congress, DoD, and Industry to streamline acquisition policies and processes (Use of AI in the acquisition process; self-scoring; PPBE reform, etc.)
- > **Innovation:** Collaborating with DoD and the Intelligence Community to support innovation for emerging requirements
- > **Educating the Acquisition Workforce:** Partnering with defense components (e.g., DAU, NDU, and DSCU) on relevant, timely training materials and opportunities (e.g., courses, reverse industry days)
- > **CMMC Implementation:** Engaging DoD and other officials on policies, processes, and clauses related to CMMC requirements
- > **Security Clearance Reform:** Advocating for personnel vetting and facility clearance reform with Congress and the Executive Branch
- > **International Cooperation Working Group:** Reinforcing the importance of trusted industrial partnerships in shaping the future of defense for the trilateral partnership (technology transfer)



PSC Staff: Steve Harris, Vice President, Defense and Intelligence



2026 Committees

- > Educating the Acquisition Workforce Working Group
- > Innovation within the DIB and Intelligence Community Working Group
- > International Cooperation Working Group (AUKUS, ICE Pact, PIPIR)
- > Security Clearance Reform Legislation Working Group (Co-led with Government Relations)
- > Cyber Working Group for CMMC (Led by Tech and Innovation with D&IC support)

PSC Council Spotlight

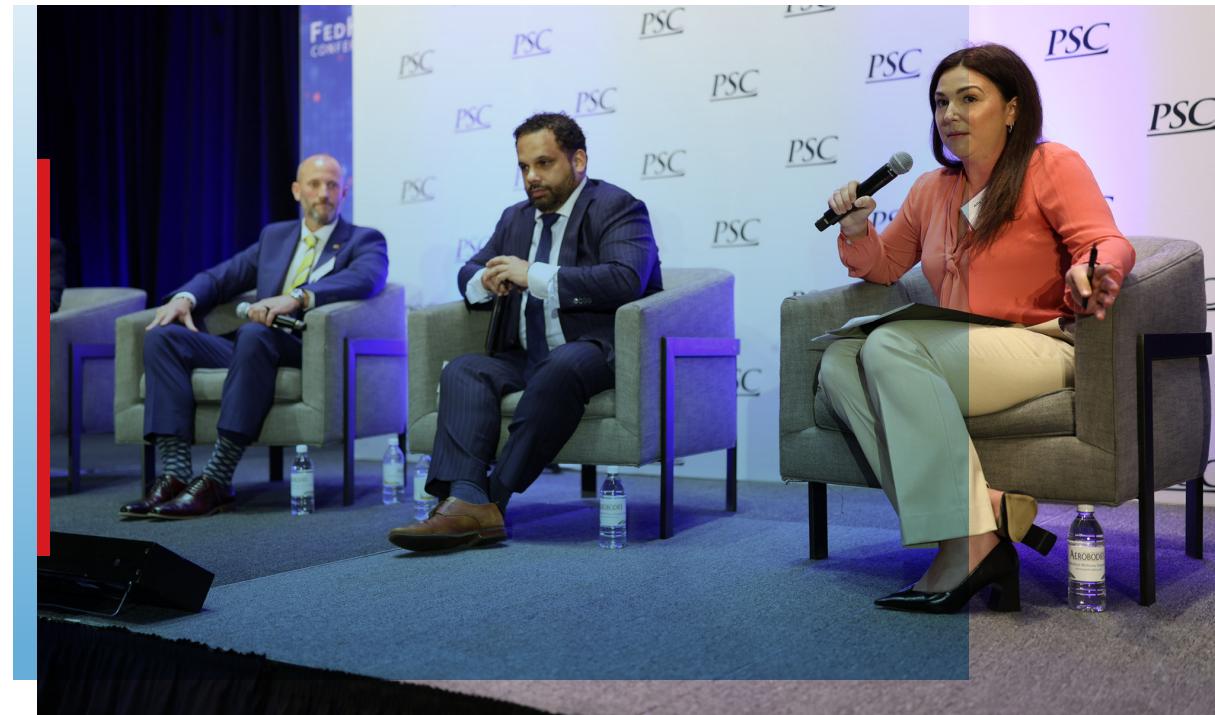


Technology and Innovation Council

Overview

The Technology and Innovation (Tech and Innovation) Council is PSC's principal arm for developing PSC's positions and taking action on crosscutting technology issues, from cybersecurity and cloud computing to generative artificial intelligence technologies and tools to "as-a-service" acquisition and beyond. With technology issues increasingly permeating the professional services sector, the Tech and Innovation Council helps PSC members better navigate the market and policy landscape.

The Tech and Innovation Council engages in thought leadership and high-level dialogue with officials from federal government agencies and Congress on critical technology and innovation issues that could support existing and emerging U.S. Government requirements.



PSC Council Spotlight

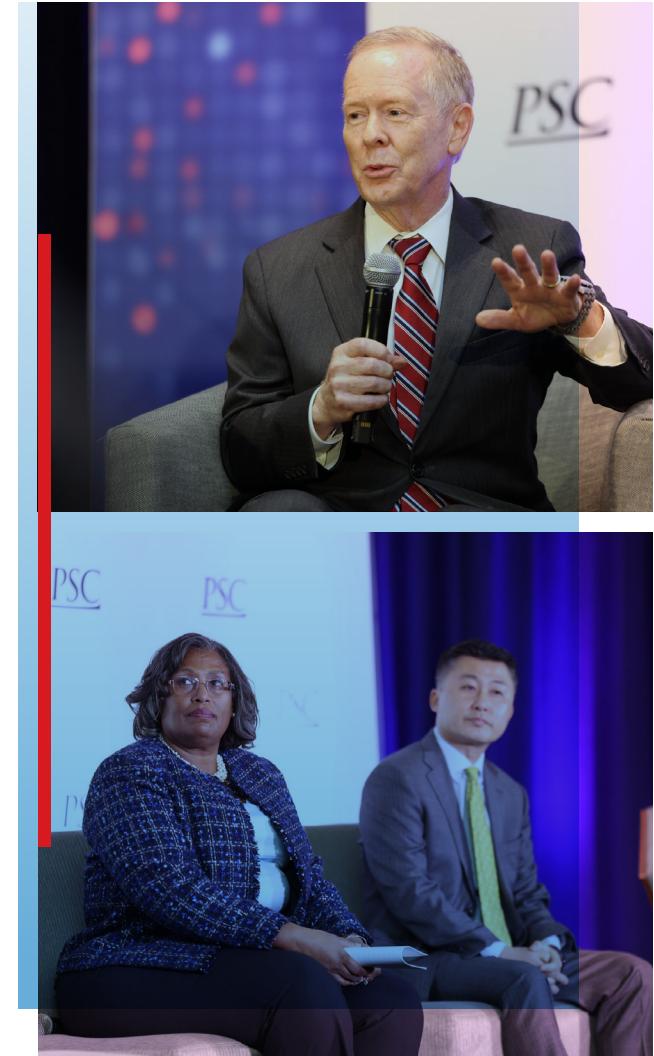


Technology and Innovation Council

Continued

Key Accomplishments

- > **Led PSC's AI Roundtable and related Emerging Technologies Working Group meetings throughout 2025**, convening members across industry to address evolving federal priorities on AI and emerging technology policy. Organized and facilitated discussions on the new administration's AI priorities, including the federal AI Action Plan, OMB AI policy memos, and GSA acquisition strategies. Coordinated cross-group engagement with PSC's Cybersecurity Working Group on IT issues and the CMMC Contract Clause Final Rule.
- > **Developed and executed a leading panel on federal IT modernization at PSC's 2025 Annual Conference**, featuring former senior government IT executives in a high-impact discussion on modernization strategy and cross-sector collaboration.
- > **Facilitated the launch of the first in a series of multi-association cloud discussions**—with the Business Software Alliance and the Center for Procurement Advocacy—to engage industry on cloud and cloud acquisition challenges and to identify industry-driven solutions that enhance competition and accelerate outcomes in support of government missions.
- > **Orchestrated a meeting between the Office of White House Counsel and PSC member company general counsels** to address legal and regulatory challenges facing industry in advancing AI technologies within the federal environment.
- > **Submitted comments and recommendations** on two National Science Foundation RFIs—the AI Action Plan RFI and the 2025 revision of the National AI R&D Strategic Plan RFI—as well as the Office of Science and Technology Policy's RFI on AI Regulatory Reform, the FAR Council's proposed rules on CUI and cybersecurity workforce requirements and standards in federal contracts, and the Department's Software Fast Track (SWFT) Tools RFI concerning how the Department obtains, evaluates, and approves secure software for use.



PSC Council Spotlight



Technology and Innovation Council

Continued

2026 Agenda

- > **Advance Federal IT Modernization:** Build on 2025 momentum by shaping recommendations on legacy modernization, Working Capital funding budgets, enterprise data, and secure cloud adoption.
- > **Drive AI Policy and Implementation:** Lead industry engagement on federal AI frameworks, procurement guidance, and responsible adoption.
- > **Reform Cloud Contracting:** Continue the multi-association initiative to improve cloud acquisition, focusing on competition and interoperability.
- > **Monitor Cyber Readiness Requirements:** Track implementation of CMMC, post-quantum encryption, and emerging federal cybersecurity standards to help contractors stay prepared.
- > **Convene Cross-Sector Dialogues:** Host recurring sessions with federal CIOs and PSC members on AI, data, federal business priorities and initiatives and cybersecurity alignment.
- > **Influence Federal Tech Policy:** Shape government action on software assurance, secure-by-design practices, and tech workforce development.



2025 Executive Advisory Board Members

PSC Staff: Tim Brennan, Christian Larsen

Executive Advisors: Leslie Steele (InterImage), Brian Thamm (Sophinea)



2026 Working Groups



- > **Technology and Innovation Council**, including a renewed focus on IT Modernization in the federal context.
- > **Cybersecurity Working Group**, including a focus on CMMC and post-quantum encryption technologies.
- > **Emerging Technologies Working Group**, including a focused group on artificial intelligence and a new cloud contracting initiative.

Key Programs

Annual Conference

The PSC Annual Conference was the premier government contracting conference of 2025. Our attendees were joined by government and industry leaders that addressed current issues facing the government professional and technology services industry. They gained actionable insights over three days of networking and informational sessions.

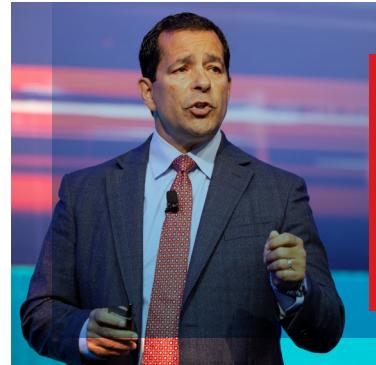
PSC | **ANNUAL**
2026 | **CONFERENCE**

358 Industry and government executives

FEATURED SPEAKERS



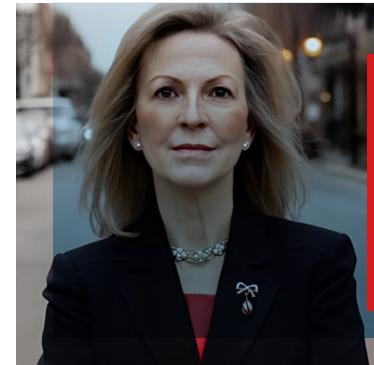
BG Leslie Beavers
Principal Deputy CIO, DOD



Bill Evanina
Founder and CEO of The Evanina Group, LLC, former director of U.S. National Counterintelligence and Security Center



LTG Karl Gingrich
Deputy Chief of Staff,
G-8, U.S. Army



Bridget Bean
Executive Director of
the Cybersecurity and
Infrastructure Security
Agency (CISA)



Key Programs

Vision Federal Market Forecast Conference



Presented by the PSC Foundation, the Vision Federal Market Forecast was a compilation of more than 20 reports that provide in-depth analysis of the defense, civilian, and federal IT markets. The reports were a year-long culmination of research and non-attribution discussions with 400+ government leaders, think tank experts, Congressional staff and Wall street analysts conducted by vetted and trained industry. The Vision Forecast is the only non-profit reporting of the defense, civilian, and federal IT markets. It is presented and organized by the PSC Foundation.

334 Industry and government executives

FEATURED SPEAKERS



Micheal Cadenazzi
Assistant Secretary of War
DOW



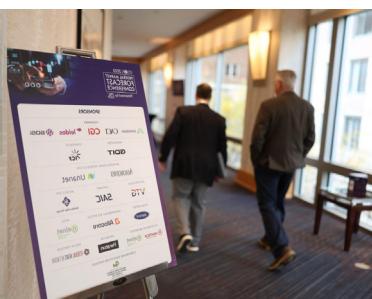
Donald R. Stakes
Acting Dep. Executive Assistant Commissioner, Office of Field Operations, Customs and Border Protection, U.S. Department of Homeland Security



Sean Fitzgerald
Assistant Director,
Cyber and Operational
Technology Directorate,
Homeland Security
Investigations



RADM Jason Tama
Commander, US Coast
Guard Cyber Command,
United States Coast
Guard, U.S. Department
of Homeland Security



Key Programs

Vision Federal Market Forecast Conference

Continued

About

The Vision Federal Market Forecast program connects people who are passionate about the future of government to meaningful work that has a lasting impact. Participating in the Vision program provides opportunities to collaborate with both industry peers and government partners-all in an effort to foster greater government/industry communication and information on key issues and topics of mutual interest.

The PSC Vision program is driven by industry volunteers, holding not-for-attribution discussions, with government executives.

- > 21 Study teams covering Defense, Civilian and Government wide topics
- > Over 450 industry volunteers, representing 175 federal contracting companies, contributed to this year's process
- > Hundreds of discussions held across the federal government

Civilian, Defense and Government Wide Agency Topics

- > Acquisition Trends
- > Civilian Services
- > Customer Experience
- > Defense Services
- > Department of Agriculture
- > Department of Commerce
- > Department of Energy
- > Department of Health and Human Services
- > Department of Homeland Security
- > Department of Justice
- > Department of State
- > Department of Transportation
- > Department of Treasury
- > Department of Veterans Affairs
- > DoD IT & Cyber
- > Environmental Protection Agency
- > IT Management & Budget
- > Industry Outlook
- > Macroeconomic & Topline
- > Military Health
- > NASA

Key Programs

Leadership Summit

PSC
Leadership
Summit 2025

89 Industry executives

The PSC Leadership Summit was an exclusive, invitation-only gathering of federal contracting executives that included high-level networking and dynamic forums that helped set the PSC policy agenda for the year ahead. The Summit was comprised of the PSC Board of Directors and C-suite member executives. Leaders received closed-door updates from PSC executives, heard from high-ranking government officials, and provided feedback on issues that matter most to federal contracting.

Keynote Speakers



Paul Nakasone
Former Commander, U.S.
Cyber Command & Former
Director of the National
Security Agency, Four-Star
Army General (Ret.)



Admiral C. Grady
Vice Chairman, Joint Chiefs
of Staff



Congressman G. Ivey
(MD-04)



PSC on the Hill: Protecting Our Borders



150 Industry and government executives

This event at the U.S. Capitol was an opportunity for PSC members to showcase to Congress and their staff the work government contractors do in support of the U.S. border security mission. PSC invited Members and staff from the House Homeland Security Committee, the Border Security Caucus, and personal offices of both Committee and Caucus members.



Key Programs

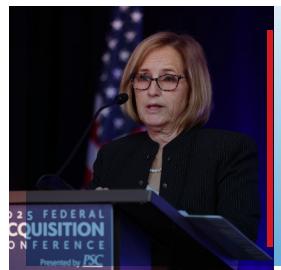
Acquisition Conference

2025 FEDERAL
ACQUISITION
CONFERENCE
Presented by [PSC](#)

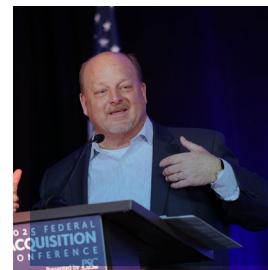
**187 Industry and
government executives**

Acquisition leaders from across government agencies discussed key emerging acquisition trends and initiatives in their respective organizations, as well as those with government-wide impacts. This conference brought together business development, proposal development, and contracts compliance officials within industry.

Keynote Speakers



Stacy Bostjanick
Chief Defense Industrial Base
Cybersecurity, Office of the DoD
Chief Information Officer, DoD



Larry Allen
Associate Administrator
Governmentwide Policy and
Chief Acquisition Officer, GSA



FedHealth Conference

FEDHEALTH
CONFERENCE 2025
Presented by [PSC](#)

**204 Industry and
government executives**

The ninth annual PSC Federal Health Conference brought senior executives from across industry and government together to discuss critical industry policy and acquisition priorities in civilian and military health. Speakers from HHS, VA, and DoD discussed their needs and challenges so that industry can better determine where the federal health market is headed. This half-day conference was an opportunity to hear ideas from senior government and industry leaders in an extensive dialogue on federal health agencies, future policy and procurement trends and their implications on their company.

Keynote Speaker



Barclay Butler
COO, FDA



Key Programs

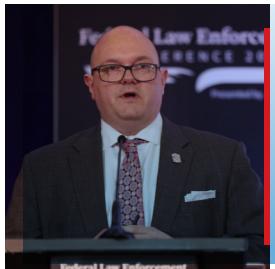
Federal Law Enforcement Conference

Federal Law Enforcement
CONFERENCE 2025
Presented by PSC

305 Industry and
government executives

The PSC Federal Law Enforcement Conference brought senior executives from across industry and government together to discuss key law enforcement initiatives. Given the administration's focus on law enforcement and security, this was an opportunity for industry to engage with key government executives on law enforcement challenges. Speakers from DHS, DOJ, and other law enforcement agencies discussed their priorities and industry leaders discussed where the market is headed.

Keynote Speakers



Mike Maxwell
Special Agent in Charge, Office of
Investigative Technology, DEA



Tom Homan
White House Border
Czar



Defense Conference

DEFENSE
CONFERENCE25

127 Industry and
government executives

The PSC Defense Conference brought together senior executives across the Department of Defense and industry to discuss current initiatives aimed at accelerating innovation and delivering capabilities to the Future Force.

Keynote Speakers



**Congressman
Rob Wittman**
Representative from
Virginia



**Congressman
James Walkinshaw**
Representative from
Virginia



**Congressman
Scott Franklin**
Representative from
Florida



2026 Featured Events



Leadership Summit
Feb. 1-2, 2026 | Washington, D.C.
summit.pscouncil.org



Law Enforcement Conference
Feb. 11, 2026 | Crystal City, VA & Virtual
lawenforcement.pscouncil.org



Annual Conference
May 3-5, 2026 | The Greenbrier, WV
annual.pscouncil.org



FedHealth Conference
May 21, 2026 | N. Bethesda, MD & Virtual
fedhealth.pscouncil.org



Federal Acquisition Conference
June 25, 2026 | Crystal City, VA & Virtual
acquisition.pscouncil.org



Defense Conference
Oct. 30, 2026 | Crystal City, VA & Virtual
defense.pscouncil.org



**Vision Federal Market
Forecast Conference**
Dec. 8-9, 2026 | Crystal City, VA & Virtual
vision.pscouncil.org



PSC on the Hill
TBD | Washington, D.C.
hill.pscouncil.org



VIEW FULL EVENTS CALENDAR AT [WWW.PSCOUNCIL.ORG/EVENTS](https://www.pscouncil.org/events)
SPONSORSHIPS AVAILABLE! VISIT [WWW.PSCOUNCIL.ORG/SPONSORSHIPS](https://www.pscouncil.org/sponsorships)

Year in Review: Featured Meetings and Events



- > June 25 – **SASC Ranking Member Jack Reed**
- > June 26 – **HASC Chairman Mike Rogers**
- > June 26 – **HASC Ranking Member Adam Smith**
- > June 26 – **White House General Counsels**
- > July 16 – **Under Sec. of War (Acquisition and Sustainment) Michael Duffey**
- > July 17 – **Richmond Federal Reserve CEO**
- > July 18 – **Deputy Sec. of War Steve Feinberg**
- > Aug 1 – **VA Under Sec. (Memorial Affairs) Sam Brown**
- > Aug 7 – **NASA Reverse Industry Day**
- > Aug 21 – **Times Square Facing Fentanyl Event**
- > Sep 2 – **DoD General Counsel Earl Matthews**
- > Sep 10 – **Tariffs and Tax Implications Event**
- > Sep 16 – **PSC on the Hill: Protecting Our Borders**
- > Sep 30 – **White House AI**
- > Oct 3 – **OMB Deputy Director Eric Ueland**
- > Nov 3 – **White House Chief of Staff Susie Wiles and White House Counsel David Warrington**
- > Nov 7 – **Sec. of War Pete Hegseth “Arsenal of Freedom”**
- > Dec 9 – **House Oversight and Government Reform Committee Chairman James Comer**

Member Companies



Regular Members

10novate
2ndWave, LLC
A.M. Fadida Consulting
AAR Corp
ABBTECH Professional Resources, Inc.
Abt Global (Formerly Abt Associates)
Accenture Federal Services
ACDI VOCA
Acquisition Systems Associates, Inc.
ACT1 Federal, LLC
Adonde
Advanced Valuation Analytics, Ltd.
Aerobodies, Inc.
Agile5 Technologies, Inc.
Allocore
AlphaTech Health
Amazon Web Services
Amentum
American Rheinmetall Defense, Inc.
AMERICAN SYSTEMS
Anakim Consulting Incorporated
Analytica
Andrew Morgan Consulting
Aon Public Sector Partnership
Applied Information Sciences, Inc. (AIS)
Applied Research Associates
Arc Aspicio, LLC
Aretum
ASI Government
ASRC Federal
Astrion
Attain Partners
Avant-Garde Concepts, LLC
Azulo
BAE Systems
Banyan Global
BGS Federal
BluJuniper
BryceTech
Business Management Associates, Inc.
CA&M, Inc.
CACI International, Inc.
Cadmus
CANDA Solutions
Capgemini Government Solutions
CEIS Holdings, LLC
CGI Federal
Changeis, Inc.
Chemonics International, Inc.
Chenega Corporation
Citrin Cooperman
Clinch River Services, LLC
CMGT
Coast Professional, Inc.
Constant Associates
Converged Security Solutions (CSS)
Creative Associates International
Credence Management Solutions
Crowley Government Services, LLC
CSA Global, LLC
Customer Value Partners
Cyberscend
Cybersecurity Growth Partners
Cydecor
D&Z Government Services, LLC
DAI
DAn Solutions, Inc.
Data Monitor Systems

*This list was updated on [12-5-25]

Member Companies

Regular Members

David T Scott & Associates, LLC

DCS Corporation

Defense Trade Solutions

Deloitte

Democracy International

Development Essentials

Development Innovations Group

DevTech Systems, Inc.

Dexis Consulting Group

Digital Infuzion, LLC

Distortion Tech

DLH Corp.

DMI

DRT Strategies, Inc.

DT Global

Eastport Analytics, Inc.

Easy Dynamics Corporation

ECODIT, LLC

ECS Federal, Inc.

Continued

Empower AI

Engineering and Computer Simulations, Inc.

Ennable First

Environmental Incentives

ERT, Inc.

FastXChange, Inc.

Federal Insights, LLC

Federal Publications Seminars

FMP Consulting

Forvis

General Dynamics Information Technology

Golden Key Group

GovDiscovery AI

GovNavigators

Green Powered Technology

Harmonia Holdings Group, LLC

HeiTech Services, Inc.

HII Mission Technologies

Hive Group, LLC

HomeSafe ALLIANCE

IBM

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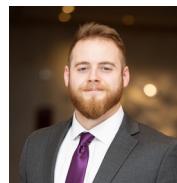
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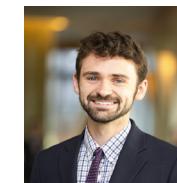
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